



# Creating Inclusive Workplaces for LGBT Employees in Asia

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Third Public Forum: Fight or Flight? An Analysis of the Social Effects and Impact of Legislation Against Discrimination on the Grounds of SO, GI and Intersex Status in Hong Kong

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## **About Community Business**



#### Community Business is a not-for-profit organisation focused on corporate responsibility and recognised as a thought leader on diversity and inclusion in Asia

- Established in 2003
- Working with leading companies in Asia to advance corporate responsibility
- Membership-based: Community Business (Hong Kong) Members, D&I in Asia Network (DIAN) Members, D&I in India Network Members



#### Pioneering LGBT Research and Resources

#### Publications: LGBT in Asia



And Share a series 2010

June 2010 Resource Guide for Hong Kong



May 2012 Hong Kong Climate Study



October 2012 Resource Guide for India



September 2013 Resource Guide for China



March 2014 Info Leaflet on LGBT in India – Post Supreme Court Ruling

#### LGBT Online Resource



#### Hong Kong – LGBT Workplace Inclusion Index





# Key Findings: LGBT Climate Study 2011-12





### **Survey Fieldwork**



## November 2011 – January 2012



## Representative survey of working population

1,002



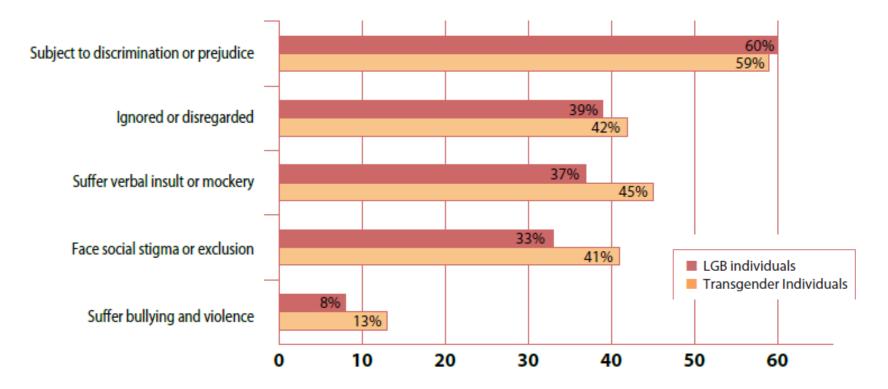
Focused survey of LGBT employees

626



## Hong Kong ... Far From Inclusive

 Almost 80% of the Hong Kong working population think that LGBT individuals face discrimination or negative treatment

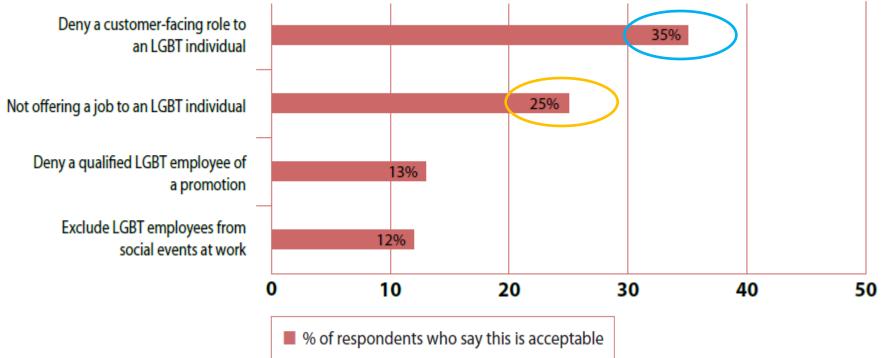




## Hong Kong ... Far From Inclusive

 Discriminatory employment practices continue to be accepted by some people in Hong Kong

"How acceptable do you think each of the following situations is?"



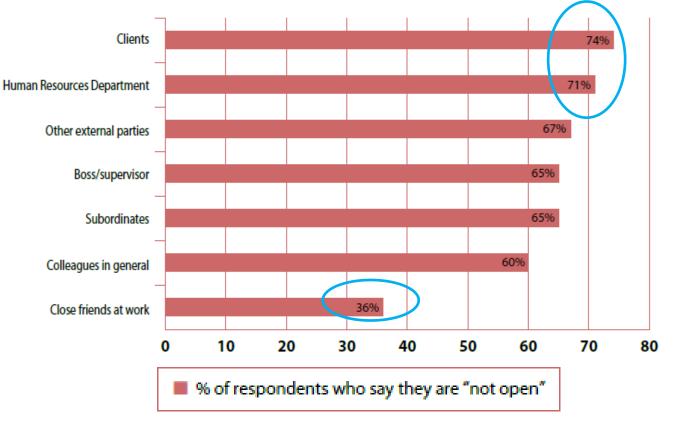
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## Majority of LGBT Employees Not Open at Work

#### LGBT employees are least open with clients and HR

"To what extent are you open at work about your sexual orientation and/or gender identity?"



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## **A Business Issue?**

#### Inclusive workplaces . . .

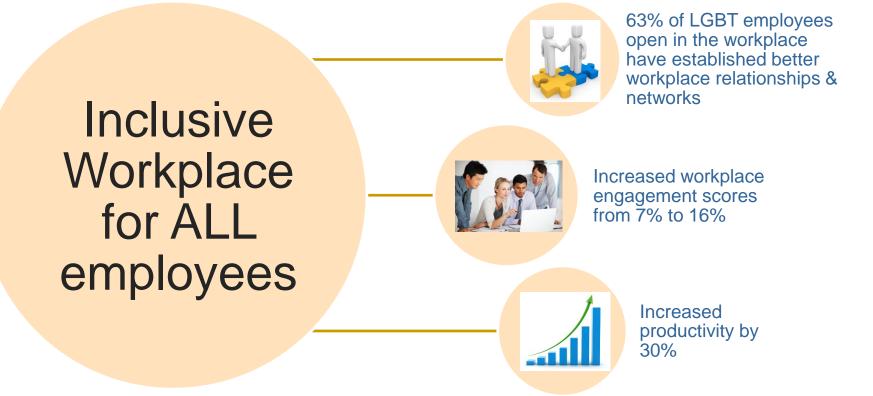
- ✓ Are free from stigma and bias
- Accept people for who they are
- Allow individuals to contribute their full potential

... are good for business



## **Business Case**

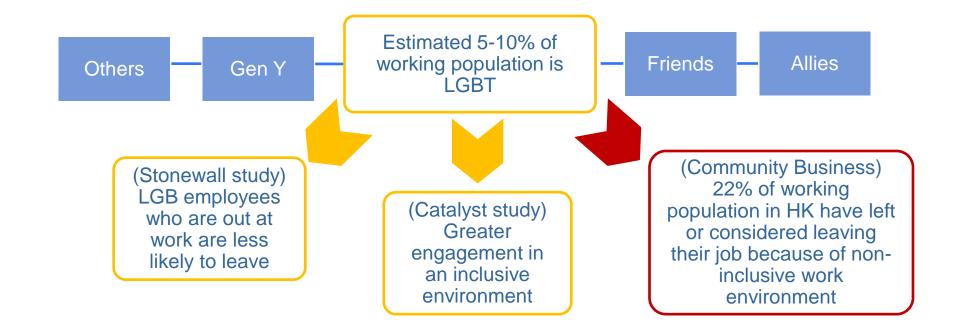
## **Productivity and Performance:**





### **Business Case**

## **Attraction and Retention:**



### Non-Inclusive Workplaces are Bad for Business

 85% of LGBT employees say a non-inclusive workplace has had a negative impact on them personally

""How frequently have the following happened to you as a result of working in an environment that is not always accepting of LGBT people?"



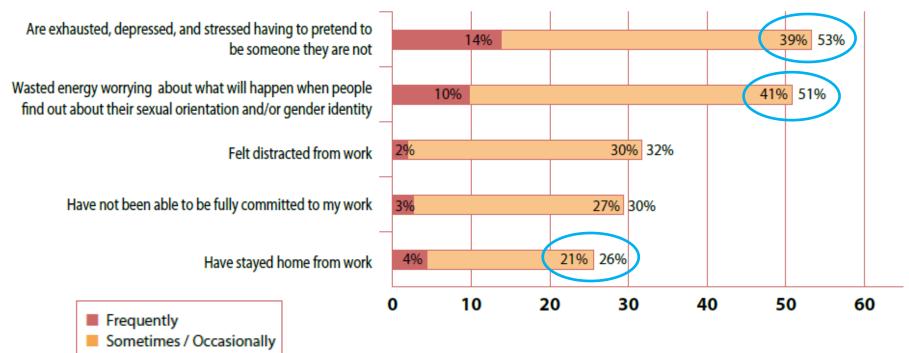
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### Non-Inclusive Workplaces are Bad for Business

#### Reduce employee well-being and productivity

"How frequently have the following happened to you as a result of working in an environment that is not always accepting of LGBT people?"

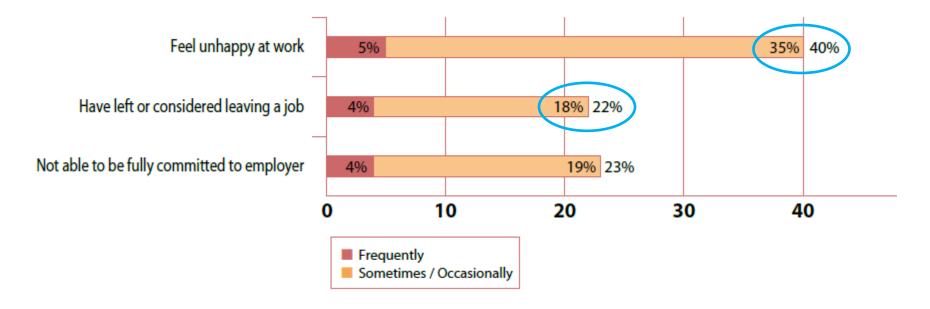




### Non-Inclusive Workplaces are Bad for Business

#### Negatively impact employee engagement and retention

*"How frequently have the following happened to you as a result of working in an environment that is not always accepting of LGBT people?"* 

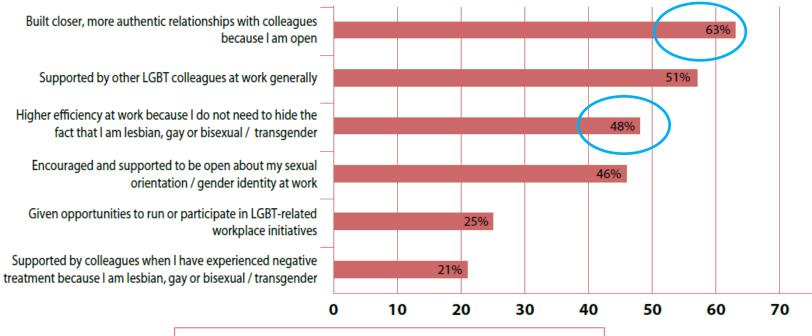




## Inclusive Workplaces are Good for Business

#### Improve business relationships and work efficiency

*Figure 33: "Have you experienced any of the following positive treatment in the workplace because of your sexual orientation and/or gender identity?"* 



% of respondents who are fully or somewhat open about their sexual orientation and/or gender identity in the workplace



### Recommendations

- Fall into 8 key categories:
  - 1. Equal Opportunity Policy
  - 2. Diversity Training
  - 3. Diversity Structure
  - 4. Benefits
  - 5. Corporate Culture
  - 6. Marketing Positioning
  - 7. Monitoring
  - 8. Community and Advocacy



Illustrated with examples of good practice





### Conclusion

- Discrimination is rife in Hong Kong
- Productivity and performance suffer as a result
- Legislation would likely only do the bare minimum
- Companies are encouraged to go beyond legislation to benefit from a diverse and inclusive workplace



# **Thank You**

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